Aga Khan Foundation, Tajikistan

Annual Report 2019
The Aga Khan Development Network (AKDN) is a group of 10 private, non-denominational development agencies that work collectively to help communities, primarily in the poorest parts of Asia and Africa, become self-reliant and improve their quality of life. AKDN agencies conduct their programmes without regard to faith or origin and have over five decades of experience supporting integrated economic, social, and cultural development. A central feature of AKDN’s approach is that successful development occurs when a continuum of development activities offers people in a given area not only a rise in incomes but a broad, sustained improvement in the overall quality of life.

The Aga Khan Foundation (AKF) brings together human, financial, and technical resources to address some of the challenges faced by the poorest and most marginalised communities in the world. Established in 1967, AKF is a private, not-for-profit international development agency working in 19 countries. Special emphasis is placed on investing in human potential, expanding opportunity, and improving the overall quality of life, especially for women and girls. It works primarily in six areas: Agriculture and Food Security, Economic Inclusion, Education, Early Childhood Development, Health and Nutrition, and Civil Society.
AKF in Tajikistan

AKF Tajikistan began activities in 1993, when it mounted a humanitarian response to acute food shortages in Gorno-Badakhshan Autonomous Oblast (GBAO) as a result of the collapse of the Soviet Union and subsequent civil war. The Foundation is characterised by its hallmark long-term commitment and community-driven approach. It has become a leader in implementing high-quality interventions to improve quality of life. AKF is one of Tajikistan’s most trusted and effective socioeconomic development partners, supporting Tajikistan in the realization of its National Development Strategy objectives and the United Nations Sustainable Development Goals. AKF’s programmes cover a broad geographical area encompassing 36 districts in all four regions – GBAO, Khatlon, Districts of Republican Subordination (Rasht Valley), and Sughd – reaching approximately 1.9 million people.

AKF implements its programming through its trusted development partners, including AKDN sister agencies and local and international development actors.

THE MOUNTAIN SOCIETIES DEVELOPMENT SUPPORT PROGRAMME is the rural development programme of AKF, established in 1997. Through a platform of community-based organisations, MSDSP enables communities to mobilise around socioeconomic development initiatives, identify their developmental priorities, channel resources, and cooperate with local government.

THE AGA KHAN AGENCY FOR HABITAT was established to strengthen the AKDN’s commitment to building communities that are resilient to climate change and natural disasters in Central and South Asia. Its areas of work include disaster preparedness, housing and habitat, water and sanitation, emergency response, and environmental stewardship.

AGA KHAN HEALTH SERVICES has helped to transform Tajikistan’s health services towards decentralised, family medicine-driven care, and community health interventions. It implements a wide range of private and community-based health programming and aligns its activities closely with the National Health Strategy of the Ministry of Health and Social Protection.

AGA KHAN EDUCATION SERVICES participates in the direct provision of quality education to children aged 3 to 18 years, facilitating the professional development of teachers, working collaboratively with government education institutions to support access in remote and rural areas, and providing merit scholarships to students from diverse backgrounds.

ACCELERATE PROSPERITY was established as a joint initiative of AKF and the Aga Khan Fund for Economic Development and Industrial Promotion Services. Its mission is to inspire rising entrepreneurs in emerging regions to grow new markets, create sustainable employment, and strengthen communities.

THE UNIVERSITY OF CENTRAL ASIA is an autonomous, not-for-profit institution and the world’s first internationally, chartered university. It promotes social and economic development in mountain communities by offering an internationally-recognised standard of higher education and enabling the peoples of the region to preserve their rich cultural heritage as assets for the future.

OJSC PAMIR ENERGY was formed in 2002 as the first Public-Private Partnership in Tajikistan. The company was awarded a 25-year Concession Agreement by the Government of the Republic of Tajikistan, under which it provides electricity to over 220,000 people across GBAO (96 percent of the population) and to over 35,000 people in Badakhshan, Afghanistan.
AKF areas of Intervention in Afghanistan and Kyrgyz Republic

AKF-supported cross-border bridges

ECONOMIC INCLUSION
EDUCATION
RESULTS & LEARNING
INNOVATION
AGRICULTURE & FOOD SECURITY
HEALTH & NUTRITION
Civil Society

Geographic Coverage

UZBEKISTAN
CHINA
KYRGYZ REPUBLIC
GORNO-BADAKHSHAN AUTONOMOUS OBLAST
TAJIKISTAN
SUGHD

AFGHANISTAN

BALKH
KUNDUZ
TAKHAR
SAMANGAN
BAGHLAN
PAKISTAN

Khorog
Ishkashim
Langar

Shohim
Khumrogi
Tem
Khorog

Tajikistan Districl of republican subordination

Dushanbe
Khujand

Km0 100

Bokhtar
Panji Poyon
Kokoa

Akf areas of Intervention in Tajikistan

Early childhood development

Economic Inclusion

Results & Learning

Innovation

Agriculture & Food Security

Health & Nutrition

Civil Society

Education

UzBEKISTAN

CHINA

KYRGYZ REPUBLIC

GORNO-BADAKHSHAN AUTONOMOUS OBLAST

TAJIKISTAN

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Akf areas of Intervention in Tajikistan

Early childhood development

Economic Inclusion

Results & Learning

Innovation

Agriculture & Food Security

Health & Nutrition

Civil Society

Education
Civil Society

AKF aims to develop resilient, values-based civil societies which demonstrate greater competency, legitimacy, accountability, and sustainability.

AKDN’s experience in grassroots poverty alleviation has indicates that community-based civil society structures are the foundations of development.

GOOD GOVERNANCE
AKF establishes, strengthens, and partners with mahalla committees and other community-based entities to implement inclusive, efficient, transparent, and accountable governance of development activities. To build the capacity of these grassroots civil society entities, AKF trains them on topics such as development planning, book-keeping, project implementation, fundraising, and financial management.

ENABLING ENVIRONMENT
To help create a favorable environment for civil society, AKF partners with local civil society actors, such as the Association of Tajik NGOs. In 2019, AKF facilitated the fifth national civil society forum attended by more than 40 Public Organizations across the country. Representatives from the Presidential Office, National Parliament, Ministry of Justice, Tax Committee, donors, and intergovernmental agencies contributed to discussions on civil society in Tajikistan. A joint resolution was shared with the Presidential Office and relevant Ministries to create an enabling environment for the development of civil society in Tajikistan. Specifically, the joint resolution included statements and recommendations for improving civil societies cooperation with the government and private sector.

POLICY ADVOCACY
AKF and the Committee on the Local Development of the Parliament of Tajikistan facilitated policy discussions on the Public Self Initiative Bodies Law of the Republic of Tajikistan (PSIB). The meeting brought together representatives of mahalla committees, public organisations, sub-districts and districts heads, town and regional government, and members of the national parliament.

During the meeting, participants shared their experiences with the implementation of the PSIB law at the mahalla committee level. Challenges, such as the consistency of the PSIB law with the Law on Public Associations, communities’ ownership over community resources, and strengthening mahalla committees by granting them more authority were discussed. After this meeting, the participants presented recommendations for improvement of the PSIB law to National Parliament, while members of parliament presented possible amendments to the law.
INNOVATION AND ACCELERATION
To continuously improve upon existing and forthcoming programmes, AKF has capacitated its staff on human centred design through its Accelerate Impact initiative. Human centred design is an innovative approach to problem solving that fosters the understanding of context and identifies local solutions in a creative way by prototyping and testing ideas with local communities.

CONNECTING SUPPLY AND DEMAND
AKF connects the demand and supply of governance by creating interfaces between citizens, mahalla committees, and local government to align public resources around community priorities and needs.

CIVIC ENGAGEMENT
We empower all segments of the community – women, men, youth, and the elderly – to participate meaningfully in local decision-making processes. AKF supports village development planning workshops for communities to identify their key priorities through a participatory process involving the most marginalised members of communities.

OVER THE PAST SIX YEARS...

1,383,987 individuals engaged in local development

1,626 mahalla committees supported

3,662 micro projects implemented in partnership with local civil society

AKF-supported community based organisations since 1993

1,826 Mahalla Committees
(village organisations)

364 Water user associations / committees

409 Technology, pasture, and land use groups

1,427 Community health promoters

2,733 Community-based savings groups

624 Economic associations

155 Community-based health financing schemes

AGA KHAN FOUNDATION TAJIKISTAN
Economic Inclusion

AKF seeks to improve the economic wellbeing of women and men, with a focus on youth.

Our economic inclusion programming promotes increased incomes and employment opportunities while improving access to financial and business services.

SMALL AND MEDIUM ENTERPRISE AND MARKET DEVELOPMENT
Our value chain development interventions diversify economic activity and enhance productivity and market integration for thousands of small-scale producers and enterprises. AKF also engages Accelerate Prosperity to promote entrepreneurship, particularly among women and youth, and the growth of start-up and early-stage businesses. In 2019, 216 aspiring entrepreneurs went through AP’s incubation stage where they were coached on creating a business model, fundamentals of taxation, and pitching techniques. AP provided funding in the amount of USD 561,176 to 55 businesses from various sectors, including, but not limited to, agriculture, tourism, and commercial services. The invested businesses created a total of 126 new jobs (54 female, 72 male) throughout the country.

FINANCIAL INCLUSION
AKF empowers communities through community-based savings groups, which are widely in demand, primarily by women, as safe and convenient platforms through which to save regularly for both emergencies and investments. This is complemented by support for Rushdi Kuhiston, a community-owned Micro-Loan Organisation providing financing for investments in agriculture, non-farm enterprise, and other purposes to borrowers in rural and remote areas where commercial loan capital is unavailable, and investments are too large for savings groups.

EMPLOYABLE SKILLS
We provide access to market-oriented skills in vocational and technical trades through the direct provision of training and facilitating access to services provided by AKDN agencies. Our skills development includes entrepreneurship to encourage self-employment and create new job opportunities.

TOURISM DEVELOPMENT
AKF contributes to building the tourism ecosystem in Tajikistan, supporting the Pamirs Eco-Cultural Tourism Association (PECTA) to build the capacity of service providers to deliver quality services to tourists, and promoting Tajikistan as a destination of choice in foreign markets. PECTA’s advocacy in the Consultative Council on Improvement of the Investment Climate under the President of Tajikistan contributed to the approval of multiple-entry tourist visas following lengthy negotiations and consultation with the national government. With the facilitation of PECTA, the Pamir Mountains were once again recognised as a Green Destinations in the annual Sustainable Top 100 Destination Award ceremony. In recognition of its efforts towards responsible tourism and distinctive appeal, the Pamir Mountains took 3rd place as “Best of Asia-Pacific” among the top destinations. This is the fourth time that the Pamir Mountains are included in the list of 100 Green Tourism Destinations and the second time that they are recognized as a “Best of Asia-Pacific”. PECTA’s efforts and contributions to tourism development and promotion have led to the achievement of such a prominent award and the expansion of sustainable tourism in the region.

OVER THE PAST SIX YEARS...

- 12,928 seasonal and temporary jobs created
- 214 enterprises supported
- TJS 37.1 million disbursed in microfinance loans
- 14,581 tourists visited PECTA Welcome Centres

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Oysulu Rajabova from Kashkaterak village of Lakhsh district in Rasht Valley is the head of her household since her husband began migrating several years ago. “I had not worked with beekeeping previously, and we did not have honey for consumption. However, I was interested in learning, and AKF supported me with 10 beehives. Through constant support and mentorship, this year, I harvested 300kg of honey, which is very good production. I became motivated, and now I intend to double the number of my beehives so that I can harvest and sell more honey next year. According to my estimation, at a cost of TJS 40 per kilo, I can make a profit of TJS 12,000, which I can use to renovate my house and save for my son’s wedding.”
Agriculture and Food Security

AKF aims to ensure tangible food security, agricultural development, and natural resource management, with special emphasis on the needs of rural communities in mountainous and resource-poor areas.

By supporting locally-adapted interventions, AKF is contributing to better household nutrition and food security, while supporting farmers to adapt to climate change, realise greater economic opportunities, and mitigate risks in disaster-prone areas.
Health and Nutrition

AKF aims to enable individuals and communities to optimise their health and wellbeing and reach their full potential through a comprehensive and integrated range of interventions in communities, schools, facilities, and health systems.

SCHOOL HEALTH AND NUTRITION
AKF supports teachers and students to incorporate hygiene, sanitation, and nutrition into their lessons, lead school-based cooking demonstrations, and organise awareness-raising events via school councils.

COMMUNITY HEALTH AND NUTRITION
AKF partners with community health promoters, nutrition volunteers, and primary healthcare professionals to identify and solve health and nutrition problems among women, adolescent, and children and encourage behavioural changes by increasing knowledge and awareness on health and nutrition.

INTEGRATED HEALTH SERVICES AND SYSTEMS
AKF connects secondary facilities with national and international tertiary health facilities through tele-consultations and e-Learning, establishes community-based health financing schemes and develops systems for the continuing professional development of healthcare professionals.

ADOLESCENT HEALTH AND WELLBEING
AKF works with communities and young people to mobilize and support influencers to maximize their contributions to adolescent health and wellbeing. This includes increasing young people’s access to core services and support networks, thus improving their transition from childhood through adolescence to adulthood. Through an extensive human centered design process, AKF is implementing a pilot intervention to improve communication, understanding, and trust between adolescents and adults. Specifically, it will strengthen knowledge and skills of caregivers on how to support adolescents, raise awareness of communities on supporting adolescents, and equip adolescents with knowledge and skills to navigate social and physiological changes.

OVER THE PAST SIX YEARS...

127 doctors and 884 nurses trained in family medicine
292 primary healthcare facilities constructed or rehabilitated and equipped
650,933 individuals with access to improved primary healthcare services
WATER, SANITATION, AND HYGIENE
AKF works with communities to ensure access to safe drinking water and sanitation along with improving hygiene practices. This contributes to the prevention of waterborne and water-related diseases, reduces the burden on women, children, and adolescents for fetching water, and improves nutrition outcomes and overall quality of life.

Qurbobnbi Ashurova is a mother of nine children who has lived in Panjaryon village of Khovaling, Kulyab region for the past 30 years. Previously, she would walk a long distance to Yakhsu river and spend almost two hours during the journey to bring water. “The situation got worse in winter and we faced lots of difficulties while collecting water from the river. I was especially worried for the safety of my small children while collecting water in winter. They got sick and even remained behind from school. For years, we were thinking with all neighbors about how to solve our water issue.” Safe drinking water supply systems installed nearby her home relieved Qurbobnbi’s water burden. Moreover, it enabled her to construct an indoor washroom and ease her daily household chores. She no longer has to worry about her children fetching water from the river and allocates more quality time to their upbringing and development.

“With gaining access to water, women are demanding washing machines now. People are considering building a shower and installing water taps inside their houses. Some households have already managed to construct bathroom and toilet facilities indoor.”

Focus group discussion, Sorj village, GBAO

<table>
<thead>
<tr>
<th>OVER THE PAST SIX YEARS...</th>
<th><strong>Rural people gained access to safe drinking water</strong></th>
<th><strong>Safe drinking water systems established</strong></th>
<th><strong>Public and private sanitation facilities established</strong></th>
<th><strong>Individuals reached with improved sanitation services</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>140,299</td>
<td>176</td>
<td>1,458</td>
<td>76,418</td>
</tr>
</tbody>
</table>

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Early Childhood Development

Our Early Childhood Development (ECD) programme ensures girls and boys have a good start in life by influencing the contexts and environments in which they are growing. ECD plays a pivotal role in the cognitive, social, emotional, and physical development of young children aged 0-5. What happens - or does not happen - to children at this time affects not only their immediate wellbeing but also the foundations for their future and those of their society.

NURTURING CARE AND EDUCATION SERVICES
AKF scales and improves its community, health facility, and school-based ECD learning centre model, through constructing, rehabilitating, or equipping ECD centres. We also strengthen the capacity of primary healthcare facilities to provide nurturing care to best support child development.

ENGAGING WITH PARENTS AND CAREGIVERS
We ensure parents and caregivers develop the knowledge, skills, and confidence to support their children’s development by capacitating community health promoters and health professionals to offer counselling services, while ensuring optimal pre- and post-natal care for mothers and adolescent girls. AKF engages community volunteers to improve teaching and learning environments and support operations through ECD support groups.

AKF is expanding the resource base for teachers and learners, and developing interactive mobile applications and 52 age-appropriate original storybooks in both English and Tajik for ECD and primary school children.

“Despite my long teaching experience, I have never thought to identify and develop a child's personal, social or emotional competencies. I would instead develop and rate students’ competencies, through their knowledge, avoiding other skills they might have, like singing and playing musical instruments, drawing, drama, and career-oriented aptitudes. Going through the Early Learning Programme, I understood that we had only assessed academic knowledge, avoiding intellectual, physical, and social-emotional development that are crucial in the early years of a child's life. Through ECD programme, students take part in a transformative learning experience which significantly impacts their future life.”

Qumrinisso Ahmadova, ECD teacher in School #52, Rudaki district, Districts of Republican Subordination.

OVER THE PAST SIX YEARS...

<table>
<thead>
<tr>
<th>13,816</th>
<th>298</th>
<th>93</th>
</tr>
</thead>
<tbody>
<tr>
<td>children aged 3-6 attended ECD centres</td>
<td>ECD centres established in GBAO and DRS</td>
<td>children aged 0-4 reached through childcare counselling sessions for caregivers</td>
</tr>
</tbody>
</table>

TRANSFORMING ECD PROFESSIONALS
AKF professionalises the ECD workforce through capacity development of ECD teachers, mentorship to reinforce practical application of best practices, and a new ECD professional training programme. Best practices, through the establishment of five strategically-placed ECD centres in the Districts of Republican Subordination (DRS) and a study visit for senior Tajik government officials to the United Kingdom, have demonstrated the institutionalisation of quality standards, alternative and low-cost ECD models, and national mechanisms and tools for measuring ECD results.
Education

AKF improves the quality of education in public schools with the aim to equip boys, girls, and young adults with the knowledge, skills, attitudes, and values to help them interact effectively with the world and contribute to society.

We work closely with the government, private sector, civil society, academic institutions, and students to develop and scale accessible, innovative solutions that raise the quality of public education.

ACCELERATING STUDENT LEARNING
AKF seeks to accelerate the quality and relevance of student learning. We reinforce teacher-led extracurricular activities to promote problem-based learning and creative and critical thinking skills, strengthen student councils to improve leadership and knowledge, and contextually-relevant storybooks.

TRANSFORMING TEACHING AND LEADERSHIP
We aim to transform the quality, status, and professionalism of teaching and educational leadership. This includes strengthening school-based professional development systems through methodological training days and communities of practice, training teachers on interactive pedagogy and problem-based learning, and capacitating school management. AKF promotes community engagement in fundraising and school operations through establishing and strengthening Parent-Teacher Associations.

OVER THE PAST SIX YEARS...

<table>
<thead>
<tr>
<th>Action</th>
<th>245 schools enhanced</th>
<th>49,144 students benefited</th>
<th>57 schools with improved environments</th>
</tr>
</thead>
<tbody>
<tr>
<td>by training of</td>
<td>9,127 teachers</td>
<td>from improved learning</td>
<td>through infrastructure improvements</td>
</tr>
<tr>
<td>best pedagogical practices</td>
<td></td>
<td>environments</td>
<td>and resources</td>
</tr>
</tbody>
</table>
Pluralism – an ethic of respect for diversity

When societies value rather than fear group-based differences, diversity can become an asset. AKF sees enhancing appreciation, tolerance, and openness towards other peoples’ cultures, social structures, values, and beliefs as critical for the welfare and progress of human society.

“What a wonderful, liberating thing it would be if more of us, more of the time, could see diversity not as a burden, but as a blessing; not as a threat, but as an opportunity.”
—His Highness the Aga Khan

AKF places pluralism at the centre of its practice by ..... 

• Working with teachers, parents, and student councils to foster inclusive and pluralistic learning environments and prepare learners to become responsible and empathetic adults, including developing 52 original children’s books and mobile applications promoting social cohesion and critical thinking.
• Supporting economic and social cooperation and exchange in border areas through a cross-border health programme and critical investments in cross-border infrastructure, including bridges, markets, irrigation, and energy transmission.
• Increasing the capacity of communities in border areas to sustainably manage natural resources, such as water and pasture land, through the implementation of tools and approaches to mitigate and de-escalate conflict.
• Supporting local governance structures to develop participatory systems involving all segments of the community – with a special emphasis on the most marginalised.

Gender Equality

To contribute to eradicating poverty, we must address inequality. AKF’s work ensures women and girls in Tajikistan are empowered to reach their full potential—and can play an active role in transforming their households, communities, and economies.

The institutional predecessors of the Aga Khan Foundation have been addressing gender equality for over 100 years. Sir Sultan Muhammad Shah called publicly for the education of girls as early as 1906. He is famously quoted as saying, "Personally, if I had two children and one was a boy and the other a girl, and if I could afford to educate only one, I would have no hesitation in giving the higher education to the girl.”

Gender mainstreaming of activities has significantly improved...

• Male involvement in early learning and health promotion activities.
• Community attitudes towards women’s health.
• Economic freedom through increased access to financial services.
• Female participation in decision-making and planning for community development.
• Access to quality primary healthcare services for women of reproductive age and children under five.
**Future Directions**

**PROMOTE AGRICULTURAL PRODUCTION AND FOOD SECURITY** – Reconstruct or rehabilitate over 15 irrigation canals and improve the availability of seeds, fertilizers, storage facilities, greenhouses, and technical expertise for local farmers and families, with more targeted support to the most vulnerable households. These actions will enhance the quality and quantity of crop production and improve food security for thousands of citizens across the country.

**DRAW-IN BEST PRACTICES WITHIN EDUCATION** – Launch a new, ten-year longitudinal action research programme with 100 schools across Tajikistan, searching for positive deviance about ‘what works’ in equipping children and young people with the knowledge, skills, attitudes, and values to successfully navigate uncertainty and become contributing members of society.

**SPARK INNOVATIVE SOLUTIONS** – Apply human-centred design processes to generate new solutions for inclusive economic growth, strong local institutions, pluralistic, societies and improved basic services - with a focus on clean energy - through a new multi-sector and multi-country partnership with USAID.

**ADVANCE NUTRITION AND EARLY CHILDHOOD DEVELOPMENT** – Roll out a comprehensive approach to enhance the nutritional status of women and children in remote mountain communities, complemented by holistic early childhood development activities. Intensified efforts to improve the capacity of public and private service providers will strengthen the sustainable delivery of health, nutrition, and early learning services and enable a stronger next generation.

**EXPAND SAFE DRINKING WATER SYSTEMS** - Implement 49 water supply systems across all four regions of Tajikistan to further increase access to safe and clean water for approximately 23,000 rural community members living in vulnerable conditions. These metered systems with private household connections will reinforce best practices within Tajikistan’s amended Water Code.

**ENHANCE TRANSBOUNDARY CONNECTIVITY AND COHESION** – Tackle current and emerging transboundary water and environmental challenges within the region. Targeted infrastructure investments, environmental data generation and capacity building of local institutions will improve cross-border cooperation and natural resource management, while supporting equitable growth and social cohesion across Tajikistan and its neighbours.

**Financial Statement**

<table>
<thead>
<tr>
<th>Financial Statement, USD '000</th>
<th>2019 Audited</th>
<th>2018 Audited</th>
<th>2017 Audited</th>
<th>2016 Audited</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Balance Sheet</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Property and equipment</td>
<td>1,771</td>
<td>1,786</td>
<td>1,775</td>
<td>1,814</td>
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<tr>
<td>Investments</td>
<td>722</td>
<td>648</td>
<td>524</td>
<td>499</td>
</tr>
<tr>
<td>Cash and Bank balances</td>
<td>14,561</td>
<td>14,190</td>
<td>14,811</td>
<td>12,965</td>
</tr>
<tr>
<td>Advances, receivables, and prepayments</td>
<td>1,417</td>
<td>1,813</td>
<td>1,205</td>
<td>1,140</td>
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<tr>
<td>Total Assets</td>
<td>18,471</td>
<td>18,436</td>
<td>18,316</td>
<td>16,417</td>
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<tr>
<td><strong>Liabilities and Fund Balance</strong></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables and liabilities</td>
<td>16,261</td>
<td>15,624</td>
<td>15,704</td>
<td>14,032</td>
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<tr>
<td>Fund balance</td>
<td>2,210</td>
<td>2,812</td>
<td>2,385</td>
<td>2,462</td>
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<tr>
<td>Total Liabilities and Fund Balance</td>
<td>18,471</td>
<td>18,436</td>
<td>18,089</td>
<td>16,493</td>
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<tr>
<td><strong>Revenue and Expenditure</strong></td>
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<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and donations</td>
<td>14,139</td>
<td>13,577</td>
<td>13,397</td>
<td>12,786</td>
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<tr>
<td>Revenue from properties</td>
<td>219</td>
<td>197</td>
<td>216</td>
<td>232</td>
</tr>
<tr>
<td>Other revenue</td>
<td>27</td>
<td>49</td>
<td>106</td>
<td>(23)</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>14,385</td>
<td>13,823</td>
<td>13,718</td>
<td>12,995</td>
</tr>
<tr>
<td><strong>Expenditure</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Programme grants</td>
<td>12,614</td>
<td>11,086</td>
<td>10,025</td>
<td>10,033</td>
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<tr>
<td>Administration</td>
<td>1,414</td>
<td>1,893</td>
<td>1,581</td>
<td>1,632</td>
</tr>
<tr>
<td>Properties</td>
<td>261</td>
<td>755</td>
<td>1,889</td>
<td>1,220</td>
</tr>
<tr>
<td>Other expenses: exchange rate gains/losses, depreciation, etc.</td>
<td>689</td>
<td>(112)</td>
<td>(4)</td>
<td>177</td>
</tr>
<tr>
<td>Total Expenditure</td>
<td>14,978</td>
<td>13,622</td>
<td>13,491</td>
<td>13,071</td>
</tr>
<tr>
<td>Excess of revenue over expenses</td>
<td>(593)</td>
<td>201</td>
<td>227</td>
<td>(70)</td>
</tr>
</tbody>
</table>
Thank you to our 2019 Donors and Partners

Donors
- Australian Embassy Moscow
- Department for International Development (DFID)
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- Embassy of Japan in Tajikistan
- European Commission
- German Federal Foreign Office (GFFO)
- Japan International Cooperation Agency (JICA)
- KfW Development Bank
- Ministry for Foreign Affairs of Finland
- OXFAM GB in Tajikistan
- Pakistan Afghanistan Tajikistan Regional Integration Programme (PATRIP)
- Private Donors
- Swiss Agency for Development and Cooperation (SDC)
- Swiss State Secretariat for Education (SECO)
- The Christensen Fund (TCF)
- United Nations Children’s Fund (UNICEF)
- United States Agency for International Development (USAID)

Implementing and Technical Partners
- Accelerate Prosperity
- Aga Khan Agency for Habitat
- Aga Khan Agency for Microfinance
- Aga Khan Education Services
- Aga Khan Fund for Economic Development
- Aga Khan Health Services
- ACTED
- Cooperative Sarob
- CAMP Kuhiston
- First MicroFinanceBank Tajikistan
- Government of the Republic of Tajikistan
- Institute for Professional Development in Education (IPD)
- Micro-loan Organisation Rushdi Kuhiston
- Pamir Energy
- Pamirs Eco-Cultural Tourism Association (PECTA)
- Tcell
- University of Central Asia
- World Bank